MASTER OF PROFESSIONAL STUDIES
IN THE FIELD OF
SECURITY AND SAFETY LEADERSHIP
OFFERED BY
THE GEORGE WASHINGTON UNIVERSITY
COLLEGE OF PROFESSIONAL STUDIES

CLASSES HELD AT:
THE GW GRADUATE EDUCATION CENTER, ARLINGTON
950 N. Glebe Road, 6th Floor, Arlington, Virginia

INNOVATIVE FULL-TIME PROGRAM
DELIVERED ON A PART-TIME SCHEDULE

www.gwu.edu/offcampusprograms
The rapidly evolving environment of security threats in our post 9/11 world has resulted in increasing demand for comprehensive knowledge of homeland security challenges and safety leadership issues. As the scope of public safety duties has broadened, there have been concurrent increases in salaries and job prestige, resulting in an emerging group of professionals who have chosen security and safety leadership as their primary career interest. The field is so significant that large law enforcement agencies and government organizations are seeking training and continued education in security and public safety issues.

GW has designed the Security and Safety Leadership (SSL) program in response to the high demand for comprehensive, strategic knowledge of security and safety leadership. The intended results—enhancement of the strategic leadership skills of current professionals in public safety and preparation of the next generation of leaders who work to secure the country—will ultimately improve security policy implementation at the local and regional levels. The curriculum has been designed by the GW College of Professional Studies in consultation with metropolitan area law enforcement, homeland security experts, the GW Elliott School of International Affairs, and the GW School of Engineering and Applied Sciences.
ABOUT THE PROGRAM

The Security and Safety Leadership (SSL) program is designed to meet the professional development needs of professionals with experience in law enforcement, emergency management, corporate security, transportation security, fire service, public safety, public health preparedness, the military, or information technology.

Highlights of the program include:

- *Convenient schedule* using in-class and online blended teaching format.
- *Supportive, collegial cohort culture* where you will build professional ties.
- *Engaging coursework* that combines practicality with theory.
- *Unique, cohesive curriculum* organized around the issues confronting security and safety professionals.
- *Highly respected degree* with local, national, and international recognition.
- *Specialized coursework* available in Fundamentals of Strategic Security or Strategic Cyber Security Enforcement.
- *Intensive format* allows for master's degree completion in approximately 16 months.
The Master of Professional Studies in Security and Safety Leadership is offered to students in a blended learning format. Based on a network learning model, course contents are delivered in face-to-face class meetings and supported through the Blackboard online platform. This format allows students to work asynchronously online during the semester on individual and team problems while engaging with each other and the faculty via face-to-face discussions during class meetings. Students enroll in three courses (9 credits) per semester. The program is limited to those students who are employed in the safety and security fields, as well as related information technology capacities.

The Master of Professional Studies in Security and Safety Leadership is comprised of 36 credit hours of coursework in both strategic security issues and safety leadership. The Capstone Project is a supervised study on a selected security or safety leadership topic.
The objective of the Security and Safety Leadership program is to enhance the professional development of safety professionals through the analysis of a wide range of homeland security issues, policies, and practices. Students choose an area of focus in which to concentrate their degree coursework.

The **Fundamentals of Strategic Security** area of focus is designed for professionals who have a minimum of two years of experience in the law enforcement or security fields who want to develop leadership skills and an in-depth understanding of current as well as emerging homeland security issues. This track provides students with broad knowledge of counter-terrorism, intelligence analysis, emerging security threats, and relevant legislation, enhancing the implementation of security practices in both public and private sectors.

The **Strategic Cybersecurity Enforcement** area of focus is designed for professionals who have a minimum of two years of experience in the security or information technology fields who want to develop leadership skills and in-depth understanding of current as well as emerging cyber security issues. This track provides students with knowledge of policy, legislation, and mitigation strategies related to crime and conflict occurring in cyber space. Professionals will acquire strategic knowledge of cyber security as it relates to homeland security leadership, enhancing the implementation of cyber security practices in both private and public sectors.

Toward the end of the master’s program, students will have an opportunity to further develop subject matter expertise in a particular area of homeland security through the completion of their Capstone Project.
MASTER’S DEGREE PROGRAM
COURSE OF STUDY
—Continued—

REQUIRED COURSE OPTIONS

<table>
<thead>
<tr>
<th>AREA OF FOCUS: FUNDAMENTALS OF STRATEGIC SECURITY</th>
<th>AREA OF FOCUS: STRATEGIC CYBERSECURITY ENFORCEMENT</th>
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<tbody>
<tr>
<td>PSSL 6240  Political Violence and Terrorism</td>
<td>PSSL 6244  Information Systems Protection</td>
</tr>
<tr>
<td>PSSL 6241  Globalization of Threats and International Security</td>
<td>PSSL 6245  Cyber Security Law and Policy</td>
</tr>
<tr>
<td>PSSL 6242  Civil Liberties and Security</td>
<td>PSSL 6246  Cyber Intelligence and Strategic Analysis</td>
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<tr>
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<td>PSSL 6247  Cyber Defense Strategies</td>
</tr>
<tr>
<td>PSSL 6244  Information Systems Protection</td>
<td>PSSL 6248  Introduction to Cyber Conflict</td>
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<td>PSSL 6260  Methods of Analysis in Security</td>
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<td>* MPS students can request to be awarded a Graduate Certificate in Fundamentals of Strategic Security at this point</td>
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<td>PSSL 6250  Strategic Planning and Budgeting</td>
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<tr>
<td>PSSL 6251  Inter-Agency Cooperation</td>
<td>PSSL 6251  Inter-Agency Cooperation</td>
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<tr>
<td>PSSL 6252  Emergency Management and Crisis Communication</td>
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</tr>
<tr>
<td>PSSL 6253  Managing the Politics of Leadership</td>
<td>PSSL 6253  Managing the Politics of Leadership</td>
</tr>
<tr>
<td>PSSL 6254  Strategic Change Leadership</td>
<td>PSSL 6254  Strategic Change Leadership</td>
</tr>
<tr>
<td>PSSL 6270  Capstone Project</td>
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PSSL 6240 Political Violence and Terrorism (3 crs.)
The evolution of terrorism and politically motivated violence. Shifts in the operational tactics of guerrilla, terrorist, and insurgent groups and rogue states. Approaches to the formulation of counterterrorist strategies.

PSSL 6241 Globalization of Threats and International Security (3 crs.)
The conduct of national and international threat assessment. The various international legal and strategic options available to public safety agencies.

PSSL 6242 Security and Civil Liberties (3 crs.)
Issues that arise as states attempt to reconcile the maintenance of civil liberties and human rights with the control of crime, prevention of terrorism, and protection of its citizens.

PSSL 6243 Intelligence and Strategic Analysis (3 crs.)
The structure and components of the intelligence and law enforcement communities. International intelligence cooperation. Analysis of counterterrorism policies and strategies at the international, national, and regional levels.

PSSL 6244 Information Systems Protection (3 crs.)
The various types of cyber crime and the vulnerability of government computer systems and information networks. Mitigation strategies for the protection of information and computer systems.

PSSL 6245 Cyber Security Law and Policy (3 crs.)
Current and emerging legal concerns regarding cyber regulation. Applicability of existing law and policy to cyber investigation practices.

PSSL 6246 Cyber Intelligence and Strategic Analysis (3 crs.)
Application of the intelligence cycle to cyber threats. Threat assessment and development of watches. Recommendations in accordance with existing law and policy.

PSSL 6247 Cyber Defense Strategies (3 crs.)
Deterrence strategy and control theory in the context of cyber defense. Formulation of effective defense scenarios and strategies to counter cyber attacks.

PSSL 6248 Introduction to Cyber Conflict (3 crs.)
Innovative warfare concepts and doctrine relating to cyber security. Strategies to deceive, confine, and neutralize cyber offenders.

PSSL 6250 Strategic Planning and Budgeting (3 crs.)
The adaptation of strategic planning and performance measures beyond budgeting for the requirements of government agencies that deal with long-term security issues.

PSSL 6251 Inter-agency Cooperation (3 crs.)
Cooperation initiatives across agencies through mutual assistance agreements and regional, national, and international structures. Issues of technology interoperability and legal and interorganizational challenges.
COURSE DESCRIPTIONS  
—Continued—

PSSL 6252 Emergency Management and Crisis Communication (3 crs.)
Basic principles of emergency planning, including development of an across-the-board response plan involving all levels of government and the private sector. Strategies for ensuring that communication channels are open and secure during a crisis situation.

PSSL 6253 Managing the Politics of Leadership (3 crs.)
An in-depth look at the role of power and influence in organizations. Case studies demonstrate the necessity of mobilizing the political support and resources needed to implement objectives.

PSSL 6254 Strategic Change Leadership (3 crs.)
The challenges, techniques, burdens, and successes associated with initiating and implementing change within an organization. The process of organizational change from multiple theoretical vantages.

PSSL 6260 Methods of Analysis in Security (3 crs.)
Methods and problems of data collection in security fields, with emphasis on analytical design, instrument utilization, sampling, and measurement.

PSSL 6270 Capstone Project (3 crs.)
Development of a research project integrating theoretical and analytic perspectives applied to improving organizational effectiveness in public safety agencies.
ADMISSION INFORMATION

ADMISSION REQUIREMENTS

For admission to the GW Master of Professional Studies in Security and Safety Leadership program in Arlington, students must meet the following requirements:

■ Bachelor’s degree with a 3.0 GPA or better (on a 4.0 point scale) from a regionally accredited college or university
■ Two or more years of work experience in a related field

Other application requirements for all programs include:

■ Current resume with education and work history
■ Statement of Purpose: 250- to 500-word essay outlining the student’s academic objectives and career plans, including intended area of focus
■ Two professional or academic references, including one from a current supervisor if possible
■ An official transcript from each institution of higher education attended
■ Completion of the admissions application form with non-refundable application fee
■ Test of English as a Foreign Language (TOEFL) scores, if applicable
APPLICATION PROCEDURES

Apply now via the web—an Electronic Graduate Admissions application is available through GW's website at http://www.gwu.edu/gradapply. This online process allows you to submit your graduate application and electronically send requests for letters of recommendation.

Please submit all supporting documents to The George Washington University, College of Professional Studies, 805 21st Street, NW, Suite 301, Washington, DC 20052:

- Completed application form with non-refundable application fee (online)
- Official transcripts from each college or university attended
- Applicable test scores
- Applicable letter(s) of recommendation (online or via mail)
- Statement of purpose/goals (online)
- Resume (online)

FINANCIAL AID

Thinking about applying for Stafford or alternative education loans to finance graduate school? Check out Graduate Financial Aid loan information on the web at http://colonialcentral.gwu.edu/financing.
CONTACT INFORMATION

Program Director
Frederic Lemieux, Ph.D.
(703) 248-6210
flemieux@gwu.edu

Program Representative
Melinda Hull
(703) 248-6208
mhull@gwu.edu

Or visit us on the web at
www.gwu.edu/offcampusprograms

UNIVERSITY POLICY ON EQUAL OPPORTUNITY

The George Washington University does not unlawfully discriminate against any person on the basis of race, color, religion, sex, national origin, age, disability, veteran status, or sexual orientation. This policy covers all programs, services, policies, and procedures of the University, including admission to educational programs and employment. The University is subject to the District of Columbia Human Rights Law.

Inquiries concerning the application of this policy and federal laws and regulations concerning discrimination in education or employment programs and activities may be addressed to Susan B. Kaplan, Senior Counsel for Compliance and Labor Relations, The George Washington University, Rice Hall, Washington, DC 20052, 202-994-4433, or to the Assistant Secretary for Civil Rights of the U.S. Department of Education.

Disabled individuals who require special information may direct inquiries to the Office of Disability Support Services, 202-994-8250 (TDD/voice).
BY AUTO:

From Washington DC on U.S. 50:
Cross the Theodore Roosevelt Bridge, proceed west on U.S. 50 (Arlington Blvd.) to 10th Street. Continue onto 10th Street North. Turn left onto North Fairfax Drive, and then left onto N. Glebe Road. The building will be on your right. Entrance to drop off and building parking garage on right just after building.

From the West on U.S. 50: Proceed east on U.S. 50 to Glebe Road. Turn left (north) on Glebe Road and then bear right at Quincy Street. Turn left onto North Fairfax Drive, and then left onto N. Glebe Road. The building will be on your right. Entrance to drop off and building parking garage on right just after building.

From the West on I-66: Take exit 71 to North Fairfax Drive (toward VA-120/Glebe Road). Turn right onto N. Glebe Road. The building will be on your right. Entrance to drop off and building parking garage on right just after building.

From I-395 North/South: Take exit 8A (the first Washington Blvd. exit). Go north on Washington Blvd. for approximately 2 miles. Turn left onto 10th Street. Turn left onto North Fairfax Drive, and then left onto N. Glebe Road. The building will be on your right. Entrance to drop off and building parking garage on right just after building.

BY METRO:
Orange Line to Ballston Station.

PARKING OPTIONS/RATES:

Parking Garages:
950 N. Glebe Road (under the GECA building) $4 flat rate after 3pm Monday – Friday and all day Saturday. Monthly $110/month unreserved, $220/month reserved.

665 N. Glebe Road (Ballston Public Parking Garage) $1/hr for the first 3 hours Monday – Friday, $1 flat rate after 6pm Monday – Friday, weekends $1 all day flat rate. Open 24 hours.

Metered Parking:
1-hour metered parking on Glebe Road from 9am-6pm Monday – Saturday.
No parking from 6am-9am and 4pm-6pm Monday – Friday.

2-hour metered parking on Fairfax Drive (toward Ballston Station) from 8am-6pm Monday – Saturday.

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