Bring Us Your Ambition.

We understand the difference you want to make in your life and your career. We challenge our students to look ahead and prepare them to lead the way. Through innovative programs, such as the one outlined in this brochure, GW can help you reach beyond your ambition.

The Graduate Programs at GW. At GW, with our faculty of leading scholars and practitioners and over 200 master’s, education specialist, doctoral, and certificate programs, we can help you reach your goals in a professional world that is evolving daily.

Visit www.gwu.edu/gradinfo for more information about all of the Graduate Programs at GW.

GW Off-Campus Programs. With programs designed specifically for the busy adult professional, GW offers a select group of part-time graduate degree and certificate programs at convenient off-campus locations and through online distance learning.

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www.nearyou.gwu.edu
The rapidly evolving environment of security threats in our post 9/11 world has resulted in increasing demand for comprehensive knowledge of homeland security challenges and safety leadership issues. As the scope of public safety duties has broadened, there have been concurrent increases in salaries and job prestige, resulting in an emerging group of professionals who have chosen security and safety leadership as their primary career interest. The field has become so significant that large law enforcement agencies and government organizations are seeking training and continued education in security and public safety issues.
GW has designed a new suite of Security and Safety Leadership (SSL) programs in response to the high demand for comprehensive, strategic knowledge of security and safety leadership. The intended result—enhancement of the strategic leadership skills of current professionals in public safety and preparation of the next generation of leaders who work to secure the country—will ultimately improve security policy implementation at the local and regional levels. The curriculum has been designed by the GW College of Professional Studies and the GW Center for Excellence in Public Leadership in consultation with metropolitan area law enforcement, police experts, the GW Elliott School of International Affairs, and the GW School of Engineering and Applied Sciences.

The George Washington University’s location in the heart of the nation’s capital and the prestigious national reputation of its Center for Excellence in Public Leadership are distinct advantages of our Master of Professional Studies in the Field of Security and Safety Leadership.
ABOUT THE PROGRAM

The George Washington University's Master of Professional Studies in the field of Security and Safety Leadership (SSL) is designed to meet the professional development needs of individuals who are involved in the public safety sector and have experience in law enforcement, emergency management, corporate security, transportation security, fire service, public safety, public health preparedness, and the military.

- Convenient schedule using in-class and online blended teaching format.

- Supportive, collegial cohort culture where you will build professional ties that will last throughout your career.

- Connection between your courses, your job, and your career with coursework that combines practicality with theory.

- Unique, cohesive curriculum organized around the issues confronting Security and Safety Leadership professionals.

- Highly respected degree with local, national, and international recognition.

- Complete the master's degree in approximately 16 months.
The George Washington University’s College of Professional Studies (CPS) in partnership with the Center for Excellence in Public Leadership at GW, will expand its master of professional studies (MPS) degree in Security and Safety Leadership (SSL) in the fall of 2010 to Hampton Roads, Va., one of the largest military markets in the U.S, and home to the world’s largest Naval base.

“We are very pleased to be able to bring this program to parts of the region outside of the DC Metropolitan area,” said Dr. Kathleen Burke, dean of the College of Professional Studies. “The Security and Safety Leadership program creates leaders in key areas of regional and national security. The program emphasizes interagency cooperation and skills building for those who lead in crisis situations. It has value for all preparedness professionals, and particularly those in high density municipal areas and transportation hubs, such as the Hampton Roads area.”

Hampton Roads contains 59 percent of Virginia’s defense employees, over a dozen military facilities and numerous defense-dependent businesses. The program is being expanded to the Hampton Roads area due to the success of the SSL program in northern Virginia and an increased demand for the program in the southeastern region of the Commonwealth. The program is designed to meet the professional development needs of individuals who are involved in the public or private safety sectors in the Hampton Roads area, and have experience in the military, law enforcement, emergency management, corporate security, transportation security, fire service, public safety, or public health preparedness.
The objective of the Security and Safety Leadership Program is to enhance the professional development of safety professionals by analyzing a wide range of homeland security issues, policies, and practices. Students in these programs will develop competencies and knowledge related to:

- Homeland Security Strategy and Policy Implementation
- Regional Security Issues
- Emergency Response
- Inter-agency Cooperation
- Leadership and Performance Management
- Managing Organizational Change
- Intelligence and Strategic Analysis

Toward the end of the master’s program, students will have an opportunity to develop subject matter expertise in a particular area of homeland security through the completion of their Capstone Project.
The Master of Professional Studies within the field of Security and Safety Leadership program is offered to students in a blended learning format. Based on a network learning model, course contents are delivered in face-to-face class meetings and supported through the Blackboard online platform. This format allows students to work asynchronously online during the semester on individual and team problems, and also have the opportunity to engage each other and the faculty via face-to-face discussions during classes that meet two Saturdays a month. Students enroll in two courses (6 credits) per semester. The program is limited to those students who are employed in the safety and security fields.

The Master of Professional Studies in Security and Safety Leadership is comprised of 36 credit hours of coursework in both strategic security issues and safety leadership. The Capstone Project is a supervised study on a selected strategic security or safety leadership topic.
COURSE OF STUDY

MASTER'S DEGREE PROGRAM

COURSE SEQUENCE

Master of Professional Studies

PSSL 240 Political Violence and Terrorism (3 credits)
PSSL 241 Globalization of Threats and International Security (3 credits)
PSSL 242 Security and Civil Liberties (3 credits)
PSSL 243 Intelligence and Strategic Analysis (3 credits)
PSSL 244 Information Systems Protection (3 credits)
PSSL 260 Methods of Analysis in Security (3 credits)*
PSSL 250 Strategic Planning and Budgeting (3 credits)
PSSL 251 Inter-agency Cooperation (3 credits)
PSSL 252 Emergency Management and Crisis Communication (3 credits)
PSSL 253 Managing the Politics of Leadership (3 credits)
PSSL 254 Strategic Change Leadership (3 credits)
PSSL 270 Capstone Project (3 credits)*
COURSE DESCRIPTIONS

PSSL 240 Political Violence and Terrorism (3 Crs.) The evolution of terrorism and politically motivated violence. Shifts in the operational tactics of guerrilla, terrorist and insurgent groups and rogue states. Approaches to the formulation of counterterrorist strategies.

PSSL 241 Globalization of Threats and International Security (3 crs.) The conduct of national and international threat assessment. The various international legal and strategic options available to public safety agencies.

PSSL 242 Security and Civil Liberties (3 crs.) Issues that arise as states attempt to reconcile maintenance of civil liberties and human rights with the control of crime, prevention of terrorism, and protection of its citizens.

PSSL 243 Intelligence and Strategic Analysis (3 crs.) The structure and components of the intelligence and law enforcement communities. International intelligence cooperation. Analysis of counterterrorism policies and strategies and the international, national, and regional levels.

PSSL 244 Information Systems Protection (3 crs.) The various types of cyber crime and the vulnerability of government computer systems and information networks. Mitigation strategies for the protection of information and computer systems.

PSSL 250 Strategic Planning and Budgeting (3 crs.) The adaptation of strategic planning and performance measures beyond budgeting for the requirements of government agencies that deal with long-term security issues.

PSSL 251 Inter-agency Cooperation (3 crs.) Cooperation initiatives across agencies through mutual assistance agreements and regional, national, and international structures. Issues of technology interoperability and legal and inter-organizational challenges.

PSSL 252 Emergency Management and Crisis Communication (3 crs.) Basic principles of emergency planning, including development of an across-the-board response plan involving all levels of government and the private sector. Strategies for ensuring that communication channels are open and secure during a crisis situation.

PSSL 253 Managing the Politics of Leadership (3 crs.) An in-depth look at the role of power and influence in organizations. Case studies demonstrate the necessity of mobilizing the political support and resources needed to implement objectives.

PSSL 254 Strategic Change Leadership (3 crs.) The challenges, techniques, burdens, and successes associated with initiating and implementing major changes within an organization. The process of organizational change from multiple theoretical vantages.

PSSL 260 Methods of Analysis in Security (3 crs.) Methods and problems of data collection in security fields, with emphasis on analytical design, instrument utilization, sampling, and measurement.

PSSL 270 Capstone Project (3 crs.) Development of a research project integrating theoretical and analytic perspectives applied to improving organizational effectiveness in public safety agencies.
Security and safety professionals are constantly confronted by evolving domestic and international security issues, reforms in policing models, increasing interdependencies among security and safety organizations, modification of legal framework, and new management policy. Professional practices in these fields should continue to advance through reflection on past experiences, identification of current best practices, anticipation of future trends related to strategic security issues, implementation of tactics at a regional level to address security threats at the national and international levels, and adjustment of decision-making processes to reduce organizational vulnerabilities.

*The Security and Safety Leadership program curriculum enhances the strategic knowledge and management skills of current professionals in public safety and prepares the next generation of leaders in the field, thereby improving security practices and policy at the local, regional, and national levels.*
ADMISSIONS INFORMATION

ADMISSION REQUIREMENTS

For admission to the GW Master of Professional Studies in Security and Safety Leadership program in Newport News, students must meet the following requirements:

■ Bachelor’s degree with a 3.0 GPA or better (on a 4.0 point scale) from a regionally accredited college or university
■ Two or more years of work experience in a related field.
■ Achieve a grade of B or higher in each course offered in a graduate certificate program, if applicable.

Other application requirements for all programs include:

■ Current resume with education and work history
■ Statement of Purpose: 250- to 500-word essay outlining the student’s academic objectives and career plans
■ Two professional or academic references, including one from a current supervisor, if possible
■ An official or certified transcript from each institution of higher education attended
■ Completion of the admissions application form with non-refundable application fee of $60.00.
■ Test of English as a Foreign Language (TOEFL) scores, if applicable

APPLICATION PROCEDURES

Apply now via the web—an Electronic Graduate Admissions application is available through GW's website at http://www.gwu.edu/~gradinfo. This online process allows you to submit your graduate application and electronically send requests for letters of recommendation.

Please submit all supporting documents to GW's Hampton Roads Center, 1 Old Oyster Point Road, Suite 200, Newport News, VA 23602:

■ Completed application form with non-refundable $60.00 application fee
■ Official transcripts from each college or university attended
■ Applicable test scores
■ Applicable letter(s) of recommendation
■ Statement of purpose/goals
■ Resume

FINANCIAL AID

Thinking about applying for Stafford or alternative education loans to finance graduate school? Check out Graduate Financial Aid loan information on the web at http://gwired.gwu.edu/finaid-g.
CONTACT INFORMATION

Program Director
Frederic Lemieux, Ph.D.
(703) 248-6210
flemieux@gwu.edu

Program Representative
Tammy Miller
(757) 269-2209
twm@gwu.edu

Or visit us on the web at www.nearyou.gwu.edu
BY AUTO:

From the East: Follow I-64 West through the Hampton Roads Bridge Tunnel. Continue on I-64 West past the Hampton Coliseum. Take the Oyster Point Road exit (exit 256A). At the first light, turn left on Canon Blvd. The Hampton Roads Center is located in the Harbor Bank Building (first building on your left).

From the West: Follow I-64 East to Oyster Point Road exit (exit 256A). At the first light, turn left on Canon Blvd. The Hampton Roads Center is located in the Harbor Bank Building (first building on your left).

From the North: Follow Rt. 17 to Rt. 171 (Victory Blvd). Turn right on Victory Blvd. and follow Victory Blvd. over 164 where it becomes Oyster Point Road. At the first light after passing over 164 turn left on Canon Blvd. The Hampton Roads Center is located in the Harbor Bank Building (first building on your left).

From the South: Follow I-664 through the Monitor Merimac Bridge Tunnel to I-64 West. Continue on I-64 West past the Hampton Coliseum. Take the Oyster Point Road exit (exit 56A). At the first light, turn left on Canon Blvd. The Hampton Roads Center is located in the Harbor Bank Building (first building on your left).

UNIVERSITY POLICY ON EQUAL OPPORTUNITY

The George Washington University does not unlawfully discriminate against any person on the basis of race, color, religion, sex, national origin, age, disability, veteran status, or sexual orientation. This policy covers all programs, services, policies, and procedures of the University, including admission to educational programs and employment. The University is subject to the District of Columbia Human Rights Law.

Inquiries concerning the application of this policy and federal laws and regulations concerning discrimination in education or employment programs and activities may be addressed to Susan B. Kaplan, Associate Vice President for Human Resources, The George Washington University, Rice Hall, Washington, DC 20052, 202-994-4433, or to the Assistant Secretary for Civil Rights of the U.S. Department of Education.

Disabled individuals who require special information may direct inquiries to the Office of Disability Support Services, 202-994-8250 (TDD/voice).

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GW OFF-CAMPUS CENTERS

ALEXANDRIA GRADUATE EDUCATION CENTER
1925 Ballenger Avenue
Suite 250
Alexandria, VA 22314
Metro: King Street

GRADUATE EDUCATION CENTER, ARLINGTON
3601 Wilson Boulevard
Suite 400
Arlington, VA 22201
Metro: Virginia Square

HAMPTON ROADS CENTER
1 Old Oyster Point Road
Suite 200
Newport News, VA 23602

HANOVER HIGH SCHOOL
10307 Chamberlayne Road
Mechanicsville, VA 23116

K STREET CENTER FOR PROFESSIONAL EDUCATION
2020 K Street NW
Lower Level
Washington, DC 20006
Metro: Foggy Bottom or Farragut West

VIRGINIA SCIENCE AND TECHNOLOGY CAMPUS
Academic Building 1
20101 Academic Way
Ashburn, VA 20147
Academic Building 2
44983 Knoll Square
Ashburn, VA 20147

ADVANCED TECHNOLOGY CENTER
1800 College Crescent
Virginia Beach, Virginia 23453

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